

SERVICE AREA	Budget				Projected Outturn £'000	Projected Variation £'000
	Inc £'000	Exp £'000	Fixed Recharges £'000	Net £'000		
Integrated Support	(1,611)	7,680	1,196	7,265	7,274	9
Social Care	(1,378)	22,883	2,205	23,710	23,710	0
TOTAL	(2,989)	30,563	3,401	30,975	30,984	9

Analysis of Significant Variations

Service Area	Movement against Period 2	Movement Against Budget	Movement in Exp against Budget	Movement in Income against Bud	Explanation of Variations
Children in Care (Social Care)	N/A	210	311	(110)	Against Budget (Expenditure): An increase in 6 in-house fostering placements resulting in an overspend of £194k; £110k in relation to the 16/17 year old housing provision offset by the drawdown. Against Budget (Income): Drawdown of £110k of the £150k one off pressure in the 12/13 budget build relating to 16/17 year old housing provision. Movement in Period: N/A Management Actions: This should result in a reduction in the external placements budget.
Children in Need (Social Care)	N/A	(65)	(65)	0	Against Budget (Expenditure): External residential placements (£100k) due to the reduction in the number of placements. Against Budget (Income): N/A Movement in Period: N/A Management Actions: N/A
Use of Reserve (Social Care)	N/A	(144)	0	(144)	Against Budget (Expenditure): N/A Against Budget (Income): (£144k) forecast to be drawn from the demand reserve to net off the current overspend in Children's Social Care. Movement in Period: N/A Management Actions: N/A

Significant Risks

1	<p>Social Care There are ongoing pressures from 2011/12 which relate to an increase in numbers of children in care, largely internal fostering placements which are generally better value than external placements. The capacity to control or reduce the Social Care spend is related to the level of need and risk of children and young people in MK. There is a £620k Children and Families demand reserve available to fund any increase in children in care (CiC). At 31st May 2012 the number of CiC was 284.</p>
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CHILDREN AND FAMILIES (GF) – EDUCATION, EFFECTIVENESS AND PARTICIPATION

SERVICE AREA	Budget					Projected Outturn £'000	Projected Variation £'000
	Inc £'000	Exp £'000	Fixed Recharges £'000	Net £'000			
Schools Statutory and Regulatory	(10,324)	10,910	1,749	2,335		2,335	0
Universal Services	(5,344)	14,898	1,673	11,227		11,263	36
Partnership, Commissioning and Performance	(2,319)	22,894	(623)	19,952		20,008	56
TOTAL	(17,987)	48,702	2,799	33,514		33,606	92

Analysis of Significant Variations There are no significant variations to report at present.

Significant Risks There are no significant risks.

ADULT SOCIAL CARE AND HEALTH GROUP

SERVICE AREA	Budget				Projected		Projected Variation £'000
	Inc £'000	Exp £'000	Fixed Recharges £'000	Net £'000	Outturn £'000		
Directorate Management	(15)	(33)	48	0	0	0	0
AD Joint Commissioning	(47)	115	(67)	1	0	(1)	(1)
Commissioning and Contracts	(2,760)	10,777	1,504	9,521	9,542	21	21
ICES	(252)	433	2	183	247	64	64
Total Commissioning and Contracts	(3,059)	11,325	1,439	9,705	9,789	84	84
AD Adult Social Care	(100)	159	(132)	(72)	(75)	(3)	(3)
Mental Health	(62)	3,012	197	3,147	3,150	3	3
Learning Disability	(2,483)	19,684	1,255	18,455	18,200	(255)	(255)
Physical Disability	(811)	5,710	70	4,969	4,693	(276)	(276)
Older People	(10,326)	28,849	812	19,335	19,204	(131)	(131)
Other Adult Services	(12)	743	31	762	787	25	25
Community Alarm and Sheltered Housing	(810)	2,977	402	2,568	2,558	(10)	(10)
OP and PD Integrated Services	(90)	2,608	1,639	4,157	4,065	(92)	(92)
Total Adult Social Care	(14,694)	63,742	4,274	53,321	52,582	(739)	(739)
TOTAL	(17,768)	75,034	5,761	63,026	62,371	(655)	(655)

Analysis of Significant Variations

Service Area	Movement against Period 2	Movement Against Budget	Movement in Exp against Budget	Movement in Income against Budget	Explanation of Variations
Learning Disability Services (Adult Social Care)	N/A	(255)	319	(574)	Against Budget (Expenditure): Client pressures within Supported Living and Day Care offset by lower expenditure in Residential Care services. Against Budget (Income): Additional client income and Continuing Health Care income within Supported Living and Day Care services offset by lower income within Residential Care services. Movement in Period: N/A Management Actions: Realignment of budgets to better reflect service activity.
Physical Disability Services (Adult Social Care)	N/A	(276)	(379)	103	Against Budget (Expenditure): Actual increase in expenditure for Direct Payments is lower than anticipated within the budget (£268k). Against Budget (Income): Lower client income forecasts for

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					Residential and Nursing Care £45k and External Support at Home £77k, partially offset by higher client income forecasts for Direct Payments (£19k).
					<p>Movement in Period: N/A</p> <p>Management Actions: Review Direct payment forecast modelling.</p> <p>Against Budget (Expenditure): Elderly Mental Health largely due to pressures on spot residential and nursing placements £302k; Intermediate Care additional staff at Orchard House £294k (to be covered by funds from NHS Support for Social Care); Frail Elderly expected in respect of spot nursing placements, external homecare and direct payments (£1,108k); St Giles and Flowers House due to underspend on non-staff costs as the service transfers to Flowers House and a forecast underspend on equipment at Flowers House (£108k).</p> <p>Against Budget (Income): Frail Elderly overall net shortfall in client income largely in spot placements offset by additional income in block nursing placements £258k; St Giles / Flowers House shortfall in client income of £146k (to be covered by earmarked reserve); Internal Home Care shortfall in client income £86k.</p> <p>Movement in Period: N/A</p> <p>Management Actions: NHS Support for Social Care funding to be allocated to Orchard House and forecast amended accordingly.</p>
Older People Services (Adult Social Care)	N/A	(131)	(638)	507	

Significant Risks There are no significant risks.

HOUSING AND COMMUNITY GROUP

SERVICE AREA	Budget				Projected Outturn £'000	Projected Variation £'000
	Inc £'000	Exp £'000	Fixed Recharges £'000	Net £'000		
Housing General Fund Management	0	76	(76)	0	0	0
Strategy and Assets	0	102	25	127	131	4
Housing Access	(413)	985	301	873	1,095	222
Tenancy Services - PSH	(212)	574	181	543	653	110
Regeneration	0	377	27	404	403	(1)
Community Safety	(60)	267	152	359	355	(4)
TOTAL	(685)	2,381	610	2,306	2,637	331

Analysis of Significant Variations

Service Area	Movement against Period 2	Movement Against Budget	Movement in Exp against Budget	Movement in Income against Budget	Explanation of Variations
Housing Access – Homelessness and B&B	N/A	222	568	(346)	Against Budget (Expenditure): Unbudgeted B&B homelessness placements and administration costs projected at year end £568k. Against Budget (Income): Billing to clients is estimated to reach (£246k) above budget by year end and it is anticipated that the service will drawdown in full a (£100k) provision set aside at end last year for B&B pressures. Movement in Period: N/A Management Actions: The service is to transfer B&B billing operations to Sx3 Northgate housing system from SAP; this will allow increased effectiveness and management of billing, collection and debt reduction.
Tenancy Services – Private Sector Housing (PSH)	N/A	110	(11)	120	Against Budget (Expenditure): N/A Against Budget (Income): Rental income budgeted from creation of a travellers site at Fenny Lock - project has now been cancelled £94k. Movement in Period: N/A Management Actions: N/A

Significant Risks There are no significant risks.

COMMUNITY FACILITIES UNIT

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SERVICE AREA	Budget				Projected Outturn £'000	Projected Variation £'000
	Inc £'000	Exp £'000	Fixed Recharges £'000	Net £'000		
Group Management	0	93	(93)	0	0	0
Community Asset Transfers	0	49	2	51	51	0
Leisure and Community	(690)	5,991	439	5,740	5,736	(4)
Outdoor Education	0	72	29	101	101	0
Sports Development	(514)	1,581	115	1,182	1,192	10
Libraries Arts and Heritage	(728)	5,041	632	5,050	5,243	88
TOTAL	(1,932)	12,827	1,124	12,124	12,323	94

Analysis of Significant Variations

Service Area	Movement against Period 2	Movement Against Budget	Movement in Exp against Budget	Movement in Income against Budget	Explanation of Variations
Libraries Arts and Heritage	N/A	88	116	(28)	<p>Against Budget (Expenditure): Additional grant funding confirmed after budget set £55k; Heritage – expenditure externally funded but not in budget, offset by income forecast £59k.</p> <p>Against Budget (Income): Library Service – shortfall in projected income £68k; Heritage – Additional grant funding confirmed after budget set (£59k).</p> <p>Movement in Period: N/A</p> <p>Management Actions: Arts – draw down from Strategic Restructuring Fund in progress; Library Service – expenditure savings required to offset reduction in income and staff restructure.</p>

Significant Risks – There are no significant risks.

RESOURCES: FINANCE, HR & GOVERNANCE

SERVICE AREA	Budget			Projected Outturn £'000	Projected Variation £'000
	Inc £'000	Exp £'000	Fixed Recharges £'000		
			Net £'000		

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Resources Director	0	212	260	472	472	0
Ongoing pension	(506)	1,335	0	829	800	(29)
Strategic Finance	(131)	654	(521)	2	(11)	(13)
Partnership	(2,414)	26,503	(24,203)	(114)	(114)	0
Strategic HR	(131)	612	(1,371)	(890)	(839)	51
Law & Governance	(2,234)	1,903	345	13	6	(7)
Externally provided services	(2,160)	2,355	244	439	383	(56)
Democratic Services	(193)	2,266	925	2,998	2,990	(8)
AD Audit and Risk	0	103	(103)	0	0	0
Audit & Risk	(1,149)	1,888	(722)	17	30	13
Procurement	(835)	586	248	0	0	0
Non-Revenue & Benefits budgets	(9,753)	38,417	(24,898)	3,766	3,717	(49)
Discretionary Rate Relief	0	409	0	409	409	0
Housing Benefits & Council Tax	(116,625)	117,544	0	918	918	0
Revs and Benefits Administration	(3,294)	811	6,900	4,418	4,417	(1)
Revenue and Benefits	(119,919)	118,764	6,900	5,745	5,744	(1)
TOTAL	(129,672)	157,181	(17,998)	9,511	9,461	(50)

Analysis of Significant Variations

There are no significant variations to report at present.

Significant Risks – There are no significant risks

RESOURCES: PUBLIC ACCESS

SERVICE AREA	Budget				Projected Outturn £'000	Projected Variation £'000
	Inc £'000	Exp £'000	Fixed Recharges £'000	Net £'000		
Public Access	(203)	363	(209)	(49)	176	225
Information Technology	(1,237)	2,439	(1,201)	1	44	43
Facilities and Admin Buildings	(807)	4,964	(4,430)	(273)	(603)	(330)
Sponsorship	(269)	146	73	(50)	(90)	(40)
Property	(148)	290	(172)	(30)	35	65
Corporate Property	(991)	1,064	2	75	130	55
TOTAL	(3655)	9,266	(5,937)	(326)	(308)	18

Analysis of Significant Variations

Service Area	Movement against Period 2	Movement Against Budget	Movement in Exp against Budget	Movement in Income against Budget	Explanation of Variations
Public Access	N/A	225	225	0	<p>Against Budget (Expenditure): Project costs are higher than budgeted in order to keep the project moving forward £239k.</p> <p>Against Budget (Income): N/A</p> <p>Movement in Period: N/A</p> <p>Management Actions: Public Access Project – Funding to be applied for in line with spend; Review of the recharge to HRA to be undertaken as part of the budget build process.</p>
IT	N/A	43	(74)	117	<p>Against Budget (Expenditure): N/A</p> <p>Against Budget (Income): Lower recharges expected for printing, telephone and software £92k; Unrecoverable salaries against EGov4u as funding has now ceased £25k.</p> <p>Movement in Period: N/A</p> <p>Management Actions: Budgets require realignment, closing down of EGov4U project</p>
Facilities and Admin Buildings	N/A	(330)	(269)	(61)	<p>Against Budget (Expenditure): No contribution expected to Saxon Court dilapidation reserve since agreement to purchase the freehold (£200k); Reduced costs for Rents and Utilities (£112k).</p> <p>Against Budget (Income): N/A</p> <p>Movement in Period: N/A</p> <p>Management Actions: Hospitality business case to be implemented.</p>

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Significant Risks There are no significant risks

ENVIRONMENT & WASTE

SERVICE AREA	Budget					Projected Outturn £'000	Projected Variation £'000
	Inc £'000	Exp £'000	Fixed Recharges £'000	Net £'000			
Waste Disposal	(1,244)	8,942	168	7,866	7,761	(105)	
Waste Project	0	111	17	128	128	0	
Open Space & Countryside	(301)	826	99	624	624	0	
Refuse Collections	(377)	8,695	35	8,353	8,413	60	
Projects	(90)	146	14	70	70	0	
TOTAL	(2,012)	18,720	333	17,041	16,996	(45)	

Analysis of Significant Variations

Service Area	Movement against Period 2	Movement Against Budget	Movement in Exp against Budget	Movement in Income against Budget	Explanation of Variations
Waste Disposal	N/A	(105)	(291)	186	<p>Against Budget (Expenditure): Current tonnage projections have identified shortfalls in the Landfill budget of £137k but savings in the CRC and Hazardous Waste Contract of (£179k).</p> <p>Against Budget (Income): A pressure in MRF Income profit share has been identified due to fall in metal prices and loss of contracts £176k.</p> <p>Movement in Period: N/A</p> <p>Management Actions: An action to identify (£250k) is being developed to offset these pressures.</p>

Significant Risks There are no significant risks

NEIGHBOURHOOD SERVICES

SERVICE AREA	Budget				Projected Outturn £'000	Projected Variation £'000
	Inc £'000	Exp £'000	Fixed Recharges £'000	Net £'000		
Neighbourhood Services Management	0	878	(227)	651	651	0
Commercial Development	(16,997)	18,102	692	1,797	1,977	180
Neighbourhood Management	(526)	5,770	492	5,736	5,854	118
Open Space & Country Park Development	(24)	26	13	15	15	0
TOTAL	(17,547)	24,776	970	8,199	8,497	298

Analysis of Significant Variations

Service Area	Movement against Period 2	Movement Against Budget	Movement in Exp against Budget	Movement in Income against Budget	Explanation of Variations
Commercial Development	N/A	180	150	30	Against Budget (Expenditure): Identified Variance in line with prior year outturn and projection of costs this year of £300k against landscape services. Against Budget (Income): Reduced income is anticipated for Building Services (£30k). Movement in Period: N/A Management Actions: Action plan to be developed to offset identified pressures by (£150k).
Neighbourhood Management	N/A	118	0	118	Against Budget (Expenditure): N/A Against Budget (Income): Residual Land Transfer from HCA being incorporated in wide project £118k. Movement in Period: N/A Management Actions: N/A

Significant Risks There are no significant risks

REGULATORY UNIT

SERVICE AREA	Budget				Projected Outturn £'000	Projected Variation £'000
	Inc £'000	Exp £'000	Fixed Recharges £'000	Net £'000		
Regulatory Services Management	0	(7)	11	4	34	30
Building Control and Sustainability	(1,073)	1,257	268	452	512	60
Environmental Health and Licensing	(2,190)	2,726	353	889	810	(79)
Trading Standards	(219)	830	160	771	771	0
Coroners Service	(51)	740	34	723	723	0
Emergency Planning	(19)	134	33	148	148	0
TOTAL	(3,552)	5,680	859	2,987	2,998	11

Analysis of Significant Variations

Service Area	Movement against Period 2	Movement Against Budget	Movement in Exp against Budget	Movement in Income against Budget	Explanation of Variations
Regulatory Services Management	N/A	30	30	0	Against Budget (Expenditure): Vacancy Provision unachievable £140k. Against Budget (Income): N/A Movement in Period: N/A Management Actions: Hold vacancies towards achieving Vacancy Provision (£110k).

Significant Risks There are no significant risks

HIGHWAYS AND TRANSPORTATION

SERVICE AREA	Budget				Projected Outturn £'000	Projected Variation £'000
	Inc £'000	Exp £'000	Fixed Recharges £'000	Net £'000		
AD Transport	0	181	(278)	(97)	(97)	0
Total AD Transport	0	181	(278)	(97)	(97)	0
Transportation Services Management	(66)	130	26	90	90	0
Policy and Programmes	0	322	114	436	433	(3)
Passenger Transport	(107)	7,384	497	7,774	7,774	0
Parking Strategy and Operations	(9,786)	3,270	304	(6,212)	(6,212)	0
Total Transportation Services	(9,959)	11,106	941	2,088	2,085	(4)
Highways Management	0	193	26	219	219	0
Traffic Management	(31)	467	266	702	702	0
Road Safety	(63)	163	156	256	256	0
Highway Maintenance	(450)	11,900	233	11,683	11,683	0
NRSWA	(247)	161	69	(17)	30	47
Bridges	0	208	3	211	211	0
Street Lighting	(71)	3,094	191	3,214	3,214	0
Adoptions	(616)	207	213	(196)	(196)	0
Total Highways Services	(1,478)	16,393	1,157	16,072	16,119	47
TOTAL	(11,437)	27,680	1,820	18,063	18,107	44

Analysis of Significant Variations

There are no significant variations to report at present.

Significant Risks –

1	Parking income continues to be of a volatile nature.
2	The third party insurance claim from the Secklow Gate Bridge fire has not yet been settled and the final amount therefore remains uncertain.
3	A decision is pending to switch back on some of the street lights. This will result in an overspend against current budget.

CORPORATE CORE

SERVICE AREA	Budget				Projected		Projected
	Inc £'000	Exp £'000	Fixed Recharges £'000	Net £'000	Outturn £'000	Variation £'000	
Business Support Team	(3)	472	(207)	262	262	0	
Chief Executive	(27)	259	(232)	0	0	0	
Policy and Performance	(347)	1,164	(470)	347	347	0	
Research and Intelligence	(58)	613	42	597	623	26	
Communications	(193)	595	(147)	255	194	(61)	
Director of Strategy	0	157	122	279	277	(2)	
Portfolio Office	0	110	(193)	(83)	(83)	0	
Organisational Transformation Programme	0	119	(83)	36	42	6	
TOTAL	(628)	3,489	(1,162)	1,693	1,662	(31)	

Analysis of Significant Variations There are no significant variations to report at present.

Significant Risks There are no significant risks

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PLANNING, ECONOMY & DEVELOPMENT GROUP

SERVICE AREA	Budget				Projected Outturn £'000	Projected Variation £'000
	Inc £'000	Exp £'000	Fixed Recharges £'000	Net £'000		
Planning Management and Land Charges	(403)	198	(95)	(300)	(300)	0
Urban Design and Land Architecture	(451)	463	173	185	185	0
Development Management	(1,166)	1,376	570	780	780	0
Spatial Planning	(58)	832	323	1,097	1,097	0
Infrastructure Co-ordination	(412)	506	117	211	211	0
Economic Development	(287)	297	117	127	127	0
TOTAL	(2,777)	3,672	1,205	2,100	2,100	0

Analysis of Significant Variations

There are no significant variations to report at present.

Significant Risks

1	Income streams in Planning are dependant on demand driven fee income.
2	There is a risk of legal challenge on the core strategy.

HOUSING REVENUE ACCOUNT

SERVICE AREA	Revised Budget £'000	Forecast £'000	Variation £'000
Dwelling Rents	(49,871)	(49,871)	-
Non-Dwelling Rents	(1,756)	(1,756)	-
Other Charges for Services and Facilities	(2,252)	(2,252)	-
Total Income	(53,879)	(53,879)	-
Repairs and Maintenance	10,526	10,526	-
General Management	9,545	9,489	(56)
Special Services	3,259	3,181	(78)
Rent, Rates, Taxes and Other Charges	425	385	(40)
Housing Benefits Transfers	147	147	-
Provisions	671	671	-
Capital Financing Costs (Debt and RCCO)	29,352	30,052	700
Total Expenditure	53,925	54,451	526
Net (Surplus)/Deficit for the Year	46	572	526
Uncommitted Reserve Brought Forward	(4,545)	(5,511)	(966)
Uncommitted Reserve Carried Forward	(4,499)	(4,939)	(440)

Analysis of Significant Variations

Service Area	Movement against Period 1	Movement Against Budget	Movement in Exp against Budget	Movement in Income against Budget	Explanation of Variations
General Management	N/A	(56)	(56)	0	Against Budget (Expenditure): Vacancies and release of surplus increment budgets (£60k); Public Access project £130k from HRA was unbudgeted and will be funded from surpluses in HRA central recharge account (£108k); Other net savings of (£18k) identified Against Budget (Income): N/A Movement in Period: N/A Management Actions: N/A
Special Services	N/A	(78)	(78)	0	Against Budget (Expenditure): Net savings across communal expenditure accounts (includes fixtures, utilities and landscaping) is Estimated (£78k). Against Budget (Income): N/A

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						Movement in Period: N/A Management Actions: N/A
Rent, Rates, Taxes and Other Charges	N/A	(40)	(40)	(40)	0	Against Budget (Expenditure): Net savings from move of Resource centre to Lakes office (£40k) – this balance has been ring fenced towards funding a pilot "Tenant Self-Maintenance" scheme. Against Budget (Income): N/A Movement in Period: N/A Management Actions: N/A
Capital Transfers (RCCO)	N/A	700	700	700	0	Against Budget (Expenditure): HRA outturn reserve at the end of last year finished (£966k) favourably above HRA minimum prudent requirements, fulfilling Council conditions to use £700k of this balance to fund agreed enhancement of HRA capital programme (see 21 Feb 2012 Council decisions - investments to be made towards; Fuel Poverty £350k, Safer Homes £250k, Disabled adaptations £100k). Against Budget (Income): N/A Movement in Period: N/A Management Actions: N/A
Uncommitted Reserve Brought Forward	N/A	(966)	0	(966)	(966)	Against Budget (Expenditure): N/A Against Budget (Income): FY1112 HRA closing Reserve (pre-audit) Brought Forward to FY1213 (£966k). £700k of this is to be used to fund agreed council enhancements to HRA FY1213 capital programme. Movement in Period: N/A Management Actions: N/A

Significant Risks There are no significant risks

DEDICATED SCHOOLS GRANT

SERVICE AREA	Budget				Projected Outturn £'000	Projected Variation £'000
	Inc £'000	Exp £'000	Fixed Recharges £'000	Net £'000		
Integrated Support	(862)	11,050	231	10,419	10,418	(1)
Social Care	0	802	35	837	838	1
Integrated Support and Social Care	(862)	11,852	266	11,256	11,256	0
Schools Statutory & Regulatory	(156,422)	135,780	0	(20,642)	(20,642)	0
Universal Services	(381)	7,898	147	7,664	7,664	0
Partnership, Commissioning & Performance	(372)	1,815	279	1,722	1,740	18
Education, Effectiveness and Participation	(157,175)	145,493	426	(11,256)	(11,238)	18
TOTAL	(158,037)	157,345	692	0	18	18

Cumulative Position Balance of DSG

	Budgeted £'000	Forecast £'000	Variation £'000
DSG Balance brought forward at 1/4/2012			
Planned Utilisation in 2011/12	(2,232)	(4,034)	(1,802)
DSG deducted in respect of Academies	1,490	1,490	0
Reduction in spend (ISB) in respect of Academies	0	3,871	3,871
Forecast under spend on Central LA Services as at P3	0	(3,899)	(3,899)
DSG Balance carried forward at 31/3/2013	(742)	(2,554)	(1,812)

Analysis of Significant Variations

There are no significant variations to report at present. The forecast balance at 31 March 2013 will be utilised during 2013/14 in line with the strategy agreed with Strategic Finance.

Significant Risks

There are no significant risks